

January 21, 2015

Dear Governor Bill Walker and Lieutenant Governor Byron Mallott,

On behalf of the 254 Alaskans on your transition team, we would like to thank you for the opportunity to take part in the historic Transition Team Conference held on the University of Alaska Anchorage campus on November 21-23, 2014.

Today, we present summary reports submitted by the 17 working groups. This was a challenging assignment as the intense process allowed people with many different points of view to come to consensus on priorities on each subject. We believe the results are stepping stones for your Administration as you continue to reach out to Alaskans, and include an ever-widening circle of engaged citizens to work on issues, solutions, and opportunities.

Your commitment to inclusiveness resulted in a diverse gathering of Alaskans. You created the largest transition team ever assembled in our state. You encouraged us to honestly share our thoughts, ideas, and wisdom in an open and transparent manner – allowing the public and the media to observe the process.

A cross-section of 12-20 participants from across Alaska was identified to participate in each of these working groups. This transition report contains the results of the eight questions you posed:

1. What are the unresolved problems/challenges in our topic areas? Identify five priorities.
2. For each priority issue, whose viewpoints (stakeholder) need to be considered to move forward?
3. On each issue, what does success/resolution for the good of all Alaskans look like?
4. For agreed upon success elements, what actions would it take to get to success?
5. What actions do you feel most Alaskans would support?
6. On the success elements you consider that most Alaskans would not agree with, which ones do the majority of your group feel should be addressed?
7. For the success elements identified, what do you see as the barriers to Alaskans reaching consensus?
8. For each identified barrier, what actions would you propose to make progress against those barriers?

We note that some of the transition teams' summaries include raw data including individuals' opinion statements that were not necessarily adopted by the whole group but are included for background.

We are ever mindful of the looming fiscal challenges, and we did not shy away from the reality of declining oil prices. Through your leadership, the transition team demonstrated that, despite the challenges, there is energy and enthusiasm from a broad spectrum of citizens ready to work together to put Alaska first.

Sincerely,

A handwritten signature in blue ink, appearing to read "Ana Hoffman", with a long horizontal flourish extending to the right.

Ana Hoffman  
Transition Team Co-Chair

A handwritten signature in blue ink, appearing to read "Rick Halford", with a large, stylized initial "R".

Rick Halford  
Transition Team Co-Chair